Jewish Association for Services for the Aged and Affiliate

Combined Financial Statements and Independent Auditor’s Report

June 30, 2020 and 2019
# Jewish Association for Services for the Aged and Affiliate

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Independent Auditor’s Report

Board of Trustees
Jewish Association for Services for the Aged and Affiliate

We have audited the accompanying combined financial statements of Jewish Association for Services for the Aged and Affiliate (the "Organization"), which comprise the combined statement of financial position as of June 30, 2020 and 2019, and the related combined statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the combined financial statements.

Management’s Responsibility for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of the combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the combined financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the combined financial position of Jewish Association for Services for the Aged and Affiliate as of June 30, 2020, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

CohnReznick LLP
New York, New York
January 15, 2021
### Jewish Association for Services for the Aged and Affiliate

**Combined Statements of Financial Position**  
*June 30, 2020 and 2019*

#### Assets

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$8,263,031</td>
<td>$3,273,057</td>
</tr>
<tr>
<td>Investments at fair value</td>
<td>1,550,090</td>
<td>1,496,460</td>
</tr>
<tr>
<td>Due from governmental agencies</td>
<td>2,709,598</td>
<td>2,854,808</td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>4,351,487</td>
<td>3,004,851</td>
</tr>
<tr>
<td>Due from affiliates</td>
<td>2,901,637</td>
<td>2,427,621</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>674,003</td>
<td>524,766</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td><strong>20,449,846</strong></td>
<td><strong>13,581,293</strong></td>
</tr>
<tr>
<td><strong>Noncurrent assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investments in limited liability investment companies</td>
<td>2,539,058</td>
<td>4,147,313</td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>250,000</td>
<td>500,000</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>635,100</td>
<td>877,957</td>
</tr>
<tr>
<td>Assets held for a specific purpose</td>
<td>431,494</td>
<td>536,078</td>
</tr>
<tr>
<td>Assets held for Guardianship clients and others</td>
<td>9,914,749</td>
<td>8,414,011</td>
</tr>
<tr>
<td><strong>Total noncurrent assets</strong></td>
<td><strong>13,770,401</strong></td>
<td><strong>14,475,359</strong></td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$34,220,247</strong></td>
<td><strong>$28,056,652</strong></td>
</tr>
</tbody>
</table>

#### Liabilities and Net Assets

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$1,167,602</td>
<td>$2,089,090</td>
</tr>
<tr>
<td>Accrued payroll and payroll taxes</td>
<td>4,789,909</td>
<td>3,497,763</td>
</tr>
<tr>
<td>Loan payable</td>
<td>70,000</td>
<td>70,000</td>
</tr>
<tr>
<td>Refundable advances and other liabilities</td>
<td>2,091,075</td>
<td>671,245</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td><strong>8,118,586</strong></td>
<td><strong>6,328,098</strong></td>
</tr>
<tr>
<td><strong>Noncurrent liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Loan payable</td>
<td>70,000</td>
<td>140,000</td>
</tr>
<tr>
<td>Deferred rent liabilities</td>
<td>1,150,137</td>
<td>939,406</td>
</tr>
<tr>
<td>Amounts held for a specific purpose</td>
<td>431,494</td>
<td>536,078</td>
</tr>
<tr>
<td>Due to Guardianship clients and others</td>
<td>9,914,749</td>
<td>8,414,011</td>
</tr>
<tr>
<td><strong>Total noncurrent liabilities</strong></td>
<td><strong>11,566,380</strong></td>
<td><strong>10,029,495</strong></td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>19,684,966</strong></td>
<td><strong>16,357,593</strong></td>
</tr>
</tbody>
</table>

#### Net assets

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Without donor restrictions</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>9,193,564</td>
<td>9,070,840</td>
</tr>
<tr>
<td>Board designated - operating reserve</td>
<td>2,936,807</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total undesignated</strong></td>
<td><strong>12,130,371</strong></td>
<td><strong>9,070,840</strong></td>
</tr>
<tr>
<td><strong>With donor restrictions</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td><strong>$34,220,247</strong></td>
<td><strong>$28,056,652</strong></td>
</tr>
</tbody>
</table>

See Notes to Combined Financial Statements.
# Combined Statements of Activities
## Years Ended June 30, 2020 and 2019

<table>
<thead>
<tr>
<th></th>
<th>2020 Without donor restrictions</th>
<th>2020 With donor restrictions</th>
<th>2019 Without donor restrictions</th>
<th>2019 With donor restrictions</th>
<th>Total With donor restrictions</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support and revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Private support</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UJA - Federation of New York grants</td>
<td>$2,937,619</td>
<td>$ -</td>
<td>$2,937,619</td>
<td>$2,899,031</td>
<td>$ -</td>
</tr>
<tr>
<td>Contributions</td>
<td>7,726,156</td>
<td>1,006,800</td>
<td>8,732,956</td>
<td>1,474,629</td>
<td>604,457</td>
</tr>
<tr>
<td>Meals on Wheels grants</td>
<td>1,172,816</td>
<td>-</td>
<td>1,172,816</td>
<td>1,152,977</td>
<td>-</td>
</tr>
<tr>
<td>Special events</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>681,438</td>
<td>27,600</td>
</tr>
<tr>
<td>Less cost of direct benefits to donors</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(142,050)</td>
<td>-</td>
</tr>
<tr>
<td>Legacies and bequests</td>
<td>111,598</td>
<td>-</td>
<td>111,598</td>
<td>157,928</td>
<td>-</td>
</tr>
<tr>
<td>Total private support</td>
<td>11,948,189</td>
<td>1,006,800</td>
<td>12,954,989</td>
<td>6,223,953</td>
<td>632,057</td>
</tr>
<tr>
<td>Governmental support</td>
<td>39,651,715</td>
<td>-</td>
<td>39,651,715</td>
<td>39,143,703</td>
<td>-</td>
</tr>
<tr>
<td>Total private and governmental support</td>
<td>51,599,904</td>
<td>1,006,800</td>
<td>52,606,704</td>
<td>45,367,656</td>
<td>632,057</td>
</tr>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program service fees</td>
<td>5,642,057</td>
<td>-</td>
<td>5,642,057</td>
<td>4,840,922</td>
<td>-</td>
</tr>
<tr>
<td>Housing management fees</td>
<td>1,729,996</td>
<td>-</td>
<td>1,729,996</td>
<td>1,682,906</td>
<td>-</td>
</tr>
<tr>
<td>Client fees</td>
<td>459,105</td>
<td>-</td>
<td>459,105</td>
<td>601,633</td>
<td>-</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>920,726</td>
<td>-</td>
<td>920,726</td>
<td>1,262,673</td>
<td>-</td>
</tr>
<tr>
<td>Investment income, net</td>
<td>354,993</td>
<td>39,696</td>
<td>394,689</td>
<td>59,006</td>
<td>10,721</td>
</tr>
<tr>
<td>Total revenues</td>
<td>9,106,877</td>
<td>39,696</td>
<td>9,146,573</td>
<td>8,447,140</td>
<td>10,721</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>1,269,805</td>
<td>(1,269,805)</td>
<td>-</td>
<td>1,135,713</td>
<td>(1,135,713)</td>
</tr>
<tr>
<td>Total support and revenues</td>
<td>61,976,586</td>
<td>(223,309)</td>
<td>61,753,277</td>
<td>54,950,509</td>
<td>(492,935)</td>
</tr>
<tr>
<td>Expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td>44,778,973</td>
<td>-</td>
<td>44,778,973</td>
<td>43,689,359</td>
<td>-</td>
</tr>
<tr>
<td>Total program services</td>
<td>44,778,973</td>
<td>-</td>
<td>44,778,973</td>
<td>43,689,359</td>
<td>-</td>
</tr>
<tr>
<td>Supporting services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Management and general - JASA</td>
<td>11,344,085</td>
<td>-</td>
<td>11,344,085</td>
<td>9,306,017</td>
<td>-</td>
</tr>
<tr>
<td>Management and general - Affiliate</td>
<td>2,290,943</td>
<td>-</td>
<td>2,290,943</td>
<td>2,036,064</td>
<td>-</td>
</tr>
<tr>
<td>Fundraising</td>
<td>503,054</td>
<td>-</td>
<td>503,054</td>
<td>503,636</td>
<td>-</td>
</tr>
<tr>
<td>Total supporting services</td>
<td>14,138,082</td>
<td>-</td>
<td>14,138,082</td>
<td>11,845,717</td>
<td>-</td>
</tr>
<tr>
<td>Total expenses</td>
<td>58,917,055</td>
<td>-</td>
<td>58,917,055</td>
<td>55,535,076</td>
<td>-</td>
</tr>
<tr>
<td>Changes in net assets</td>
<td>3,059,531</td>
<td>(223,309)</td>
<td>2,836,222</td>
<td>(584,567)</td>
<td>(492,935)</td>
</tr>
<tr>
<td>Net assets, beginning</td>
<td>9,070,840</td>
<td>2,628,219</td>
<td>11,699,059</td>
<td>9,655,407</td>
<td>3,121,154</td>
</tr>
<tr>
<td>Net assets, end</td>
<td>$12,130,371</td>
<td>$2,404,910</td>
<td>$14,535,281</td>
<td>$9,070,840</td>
<td>$2,628,219</td>
</tr>
</tbody>
</table>

See Notes to Combined Financial Statements.
# Combined Statement of Functional Expenses

**Year Ended June 30, 2020**

<table>
<thead>
<tr>
<th>Category</th>
<th>Community Guardian</th>
<th>Senior Centers</th>
<th>Intensive Services</th>
<th>Case Management</th>
<th>Other Programs</th>
<th>Total</th>
<th>Management and General - JASA</th>
<th>Management and General - Affiliate</th>
<th>Fundraising</th>
<th>Total</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>2,296,573</td>
<td>3,574,461</td>
<td>2,974,494</td>
<td>5,633,251</td>
<td>7,959,424</td>
<td>22,438,203</td>
<td>6,151,534</td>
<td>1,506,576</td>
<td>301,713</td>
<td>7,959,823</td>
<td>30,398,026</td>
</tr>
<tr>
<td>Payroll taxes and fringe benefits</td>
<td>826,917</td>
<td>1,268,059</td>
<td>2,017,285</td>
<td>2,631,139</td>
<td>7,812,541</td>
<td>10,590,563</td>
<td>776,728</td>
<td>91,137</td>
<td>5,563,814</td>
<td>10,667,887</td>
<td>40,918,631</td>
</tr>
<tr>
<td>Total salaries and related expenses</td>
<td>3,123,490</td>
<td>4,842,520</td>
<td>4,043,635</td>
<td>7,650,536</td>
<td>10,590,563</td>
<td>30,250,744</td>
<td>8,204,104</td>
<td>2,053,713</td>
<td>410,070</td>
<td>10,667,887</td>
<td>40,918,631</td>
</tr>
<tr>
<td>Food and related expenses</td>
<td>352,605</td>
<td>1,048,315</td>
<td>314,132</td>
<td>2,074,660</td>
<td>1,650,573</td>
<td>5,563,814</td>
<td>776,728</td>
<td>91,137</td>
<td>3,000</td>
<td>3,777,053</td>
<td>3,777,053</td>
</tr>
<tr>
<td>Professional fees</td>
<td>873,377</td>
<td>109,389</td>
<td>1,316</td>
<td>1,316</td>
<td>1,316</td>
<td>1,316</td>
<td>1,316</td>
<td>1,316</td>
<td>1,316</td>
<td>1,316</td>
<td>1,316</td>
</tr>
<tr>
<td>Client services</td>
<td>5,517</td>
<td>509,716</td>
<td>8,344</td>
<td>570,393</td>
<td>570,393</td>
<td>570,393</td>
<td>570,393</td>
<td>570,393</td>
<td>570,393</td>
<td>570,393</td>
<td>570,393</td>
</tr>
<tr>
<td>Program and office expenses</td>
<td>99,213</td>
<td>591,262</td>
<td>134,691</td>
<td>1,038,972</td>
<td>1,038,972</td>
<td>1,038,972</td>
<td>1,038,972</td>
<td>1,038,972</td>
<td>1,038,972</td>
<td>1,038,972</td>
<td>1,038,972</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>945</td>
<td>10,681</td>
<td>558</td>
<td>12,227</td>
<td>12,227</td>
<td>12,227</td>
<td>12,227</td>
<td>12,227</td>
<td>12,227</td>
<td>12,227</td>
<td>12,227</td>
</tr>
<tr>
<td>Bad debt expense</td>
<td>179,074</td>
<td>-</td>
<td>-</td>
<td>37,747</td>
<td>37,747</td>
<td>37,747</td>
<td>37,747</td>
<td>37,747</td>
<td>37,747</td>
<td>37,747</td>
<td>37,747</td>
</tr>
<tr>
<td>Total expenses before depreciation and amortization</td>
<td>4,708,293</td>
<td>8,469,243</td>
<td>4,824,730</td>
<td>12,585,232</td>
<td>13,948,618</td>
<td>44,536,116</td>
<td>11,344,085</td>
<td>2,290,943</td>
<td>503,054</td>
<td>14,138,082</td>
<td>58,674,198</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>242,857</td>
<td>242,857</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Total functional expenses</td>
<td>4,708,293</td>
<td>8,469,243</td>
<td>4,824,730</td>
<td>12,585,232</td>
<td>14,191,475</td>
<td>44,778,973</td>
<td>11,344,085</td>
<td>2,290,943</td>
<td>503,054</td>
<td>14,138,082</td>
<td>58,917,055</td>
</tr>
</tbody>
</table>

- **Salaries** represent the total amount paid to employees for their services, including basic wages, bonuses, and other compensation. This category includes salaries for both JASA and its affiliates.
- **Payroll taxes and fringe benefits** cover social security taxes, Medicare taxes, and other benefits provided to employees. These costs are calculated based on the salaries and related expenses.
- **Food and related expenses** encompass costs related to meals, beverages, and snacks provided to employees. They contribute to the overall food expenses.
- **Occupancy** refers to the costs associated with leasing or purchasing office spaces for the organization.
- **Professional fees** include expenses for the services provided by external consultants, advisors, or professional services.
- **Client services** cover costs associated with direct support provided to clients, such as case management or direct care services.
- **Program and office expenses** involve a variety of expenses related to the operation of the programs, including salaries, benefits, and other costs.
- **Communication** includes costs related to the transmission of messages, such as telephone, fax, and internet services.
- **Transportation expenses** cover costs associated with transportation provided to employees or clients, including gas and mileage reimbursements.
- **Insurance** represents payments for health, life, and other insurances for employees and their families.
- **Miscellaneous** includes a variety of other expenses not categorized elsewhere, such as supplies, petty cash, and other small costs.
- **Bad debt expense** reflects the amount written off as uncollectible debts.

**Total expenses before depreciation and amortization** is the sum of all expenses before accounting for the depreciation and amortization of assets. This provides a clearer view of the operational costs of the organization.

**Depreciation and amortization** is the process of allocating the cost of an asset over its useful life. This process is reflected in the expenses as a deduction from the revenue, reducing the taxable income.

**Total functional expenses** is the final figure that includes all expenses and amortization costs, representing the organization's total expenditure for the fiscal year.
## Combined Statement of Functional Expenses

**Year Ended June 30, 2019**

<table>
<thead>
<tr>
<th>Management and General - JASA</th>
<th>Management and General - Affiliate</th>
<th>Fundraising</th>
<th>Total</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>4,896,069</td>
<td>1,287,611</td>
<td>294,535</td>
<td>6,478,215</td>
</tr>
<tr>
<td>Payroll taxes and fringe benefits</td>
<td>2,812,722</td>
<td>7,501,397</td>
<td>24,413</td>
<td>5,535,136</td>
</tr>
<tr>
<td>Total salaries and related expenses</td>
<td>7,708,791</td>
<td>10,088,788</td>
<td>348,948</td>
<td>18,148,527</td>
</tr>
<tr>
<td>Food and related expenses</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Occupancy</td>
<td>500,606</td>
<td>500,606</td>
<td>-</td>
<td>1,001,212</td>
</tr>
<tr>
<td>Professional fees</td>
<td>56,823</td>
<td>-</td>
<td>-</td>
<td>56,823</td>
</tr>
<tr>
<td>Client services</td>
<td>109,431</td>
<td>-</td>
<td>-</td>
<td>109,431</td>
</tr>
<tr>
<td>Program and office expenses</td>
<td>360,604</td>
<td>-</td>
<td>-</td>
<td>360,604</td>
</tr>
<tr>
<td>Communication</td>
<td>-</td>
<td>1,547,786</td>
<td>-</td>
<td>1,547,786</td>
</tr>
<tr>
<td>Transportation expenses</td>
<td>-</td>
<td>1,028,676</td>
<td>-</td>
<td>1,028,676</td>
</tr>
<tr>
<td>Insurance</td>
<td>1,547,786</td>
<td>-</td>
<td>-</td>
<td>1,547,786</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>2,171,195</td>
<td>-</td>
<td>-</td>
<td>2,171,195</td>
</tr>
<tr>
<td>Bad debt expense</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Total expenses before depreciation and amortization</td>
<td>9,306,017</td>
<td>2,036,064</td>
<td>503,636</td>
<td>11,845,717</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Total functional expenses</td>
<td>5,054,274</td>
<td>8,526,150</td>
<td>503,636</td>
<td>15,584,060</td>
</tr>
</tbody>
</table>

See Notes to Combined Financial Statements.
Jewish Association for Services for the Aged and Affiliate

Combined Statements of Cash Flows
Years Ended June 30, 2020 and 2019

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash flows from operating activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in net assets</td>
<td>$2,836,222</td>
<td>$(1,077,502)</td>
</tr>
<tr>
<td>Adjustments to reconcile change in net assets to net cash (used in) provided by operating activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>242,857</td>
<td>247,960</td>
</tr>
<tr>
<td>Bad debt expense</td>
<td>279,006</td>
<td>198,253</td>
</tr>
<tr>
<td>Realized and unrealized gains on investments</td>
<td>(373,463)</td>
<td>(32,393)</td>
</tr>
<tr>
<td>Deferred rent payable</td>
<td>210,731</td>
<td>47,618</td>
</tr>
<tr>
<td>Changes in operating assets and liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>(1,375,912)</td>
<td>(723,438)</td>
</tr>
<tr>
<td>Due from governmental agencies</td>
<td>145,210</td>
<td>2,273,626</td>
</tr>
<tr>
<td>Due from affiliates</td>
<td>(474,016)</td>
<td>(1,702,830)</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>(149,237)</td>
<td>(199,029)</td>
</tr>
<tr>
<td>Assets held for a specific purpose</td>
<td>104,584</td>
<td>(103,053)</td>
</tr>
<tr>
<td>Assets held for Guardianship clients and others</td>
<td>(1,500,738)</td>
<td>1,945,351</td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>(921,488)</td>
<td>(393,011)</td>
</tr>
<tr>
<td>Accrued payroll and payroll taxes</td>
<td>1,292,146</td>
<td>300,281</td>
</tr>
<tr>
<td>Refundable advances and other liabilities</td>
<td>1,419,830</td>
<td>391,847</td>
</tr>
<tr>
<td>Amounts held for a specific purpose</td>
<td>(104,584)</td>
<td>103,053</td>
</tr>
<tr>
<td>Due to Guardianship clients and others</td>
<td>1,500,738</td>
<td>(1,945,351)</td>
</tr>
<tr>
<td>Net cash provided by (used in) operating activities</td>
<td>3,131,886</td>
<td>(668,618)</td>
</tr>
</tbody>
</table>

Cash flows from investing activities

| Purchases of investments     | (1,516,204) | (1,692,828) |
| Proceeds from sales of investments | 3,444,292 | 3,430,164 |
| Purchase of property and equipment | - | (193,263) |
| Net cash provided by investing activities | 1,928,088 | 1,544,073 |

Cash flows from financing activities

| Loan repayment               | (70,000) | (70,000) |
| Net cash (used in) financing activities | (70,000) | (70,000) |
| Net increase in cash and cash equivalents | 4,989,974 | 805,455 |

Cash and cash equivalents, beginning

| 3,273,057 | 2,467,602 |

Cash and cash equivalents, end

| $8,263,031 | $3,273,057 |

See Notes to Combined Financial Statements.
Jewish Association for Services for the Aged and Affiliate

Notes to Combined Financial Statements
June 30, 2020 and 2019

Note 1 - Description of the organization

Jewish Association for Services for the Aged ("JASA Services") and Affiliate (collectively, "JASA" or the "Organization") was founded in 1968 by the UJA Federation of New York to provide comprehensive services to older adults living in New York City and Long Island. JASA Services' mission is to sustain and enrich the lives of the aging in the New York metropolitan area so that they can remain in the community with dignity and autonomy. Annually, JASA Services assists more than 43,000 older adults, their family members and others who care for them, through a comprehensive, integrated network of services that provides a range of community care. Programs include case management, licensed mental health services, legal services, community guardian, adult protective services, senior centers, home delivered meals, social adult day care and special services for caregivers and victims of elder abuse. JASA Services is a trusted community resource for the diverse senior population living in the New York metropolitan area. Service delivery is client-centered, through the provision of programs that meet the needs and preferences of both able and frail older adults and maximize opportunities for fulfillment and safety in the community.

JASA Housing Management Services for the Aged, Inc. ("JHM") is a not-for-profit corporation incorporated in the State of New York which develops and manages housing facilities for older adults.

JASA Services and JHM are each wholly controlled by the JASA Corporation, their sole member.

Note 2 - Summary of significant accounting policies

Principles of combination
The accompanying combined financial statements include the financial position, operating activities, and cash flows of JASA Services and JHM, which are related through common board membership. All significant intercompany accounts and transactions have been eliminated in the combination. Various expenses, including salaries, occupancy costs and administrative expenses have been allocated among JASA Services and JHM based upon services rendered by common personnel and usage of common facilities.

Basis of accounting
The combined financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP").

Classification of net assets
Net assets and revenues, gain and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Organization and changes therein are classified and reported in two categories of net assets as follows:

Without donor restrictions - net assets that are not subject to donor-imposed stipulations. The governing board has designated, from net assets without donor restrictions, net assets for an operating reserve.

With donor restrictions - net assets that are restricted by donor for use for a specific purpose or in a future period. Some donor-imposed restrictions are temporary in nature and the restriction will expire when the resources are used in accordance with the donor’s instructions or when the stipulated time has passed.
Other donor-imposed restrictions on net assets included in this category are permanent in nature. These net assets have been restricted by donor to be maintained by the Organization either in perpetuity or until released by specific action by the Organization's Board of Trustees in accordance with applicable law.

When a donor’s restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the combined financial statements by reclassifying the net assets from net assets with donor restrictions to net assets without donor restrictions.

**Use of estimates**
The preparation of the combined financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

**Cash and cash equivalents**
The Organization considers all highly liquid investments with original maturities of three months or less when purchased to be cash equivalents. Cash consists of cash deposited with major U.S. banks.

**Investments**
Investments in certificates of deposit with a maturity of more than three months and investments in debt securities are stated at their fair values in the combined statements of financial position.

Net investment return includes dividends, interest, and realized and unrealized gains and losses on investments carried at fair value. External and direct internal investment related expenses are netted against investment returns.

Net investment return is reflected in the combined statements of activities as with donor restriction or without donor restriction based upon the existence and nature of any donor or legally-imposed restrictions.

**Investments in limited liability investment companies**
The Organization's investments in limited liability investment companies ("investment entities") are stated at fair value.

Investment entities are selected by the Investment Committee, which receives offering documents and performance history of each investment manager. The Investment Committee interviews the manager to determine whether the investment philosophy (particularly with respect to risk) and strategies of the investment entities are in the best interests of the Organization. Only after the Investment Committee makes a positive recommendation does the Organization invest in an investment entity. In addition, the actions of the Investment Committee are subject to review and approval by the Board of Trustees of the Organization.

**Endowment**
The Organization follows the provisions of the Not-for-Profit Entities Topic of Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 958, related to enhanced disclosures for endowment funds.
In furtherance of the Organization's mission, the overall goal of the endowment is to provide a stable source of financial support and liquidity. As required by U.S. GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Applicable law requires that all endowment funds be classified as net assets with donor restriction. In the endowment, these comprise two types of funds: (1) funds that have donor restrictions requiring that they be maintained in perpetuity and (2) funds that do not have donor restrictions as to the term for which such funds must be maintained prior to their appropriation for spending and which can be appropriated for spending by specific action of the Organization's Board of Trustees. In the latter instance, where there is no such explicit donor restriction within the gift instrument, the Organization has determined that it will prudentially classify the original value of a gift and any subsequent gifts made under the same instrument as subject to donor restriction given the totality of the circumstances of the gift. Accumulated earnings on the endowment are also classified as net assets with donor restriction until those amounts are appropriated for expenditure by the Organization.

**Contributions receivable**

Unconditional promises to give are recognized as contribution revenue in the period received and are classified based on the existence or absence of donor-imposed restrictions. Promises to give are recorded at net realizable value if expected to be collected in one year. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows.

**Accounts receivable and allowance for doubtful accounts**

The Organization uses the allowance method to account for uncollectible government grants, accounts and contributions receivable. The allowance for doubtful accounts is based on prior years' experience and management's analysis of possible bad debts. Accounts receivable is shown net of allowance for doubtful accounts of approximately $517,000 and $300,000 for the years ended June 30, 2020 and 2019, respectively. An allowance for doubtful accounts is not considered necessary for due from governmental agencies as of June 30, 2020 and 2019.

**Property and equipment and depreciation and amortization**

Property and equipment, which includes land, leasehold improvements, furniture and equipment, computer equipment, software and website and vehicles, are stated at cost, or for donated items, at the fair value of the asset on the date of the gift. Depreciation is calculated using the straight-line method based on the following estimated useful lives of the respective assets:

<table>
<thead>
<tr>
<th>Property Type</th>
<th>Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Leasehold improvements</td>
<td>4 - 10</td>
</tr>
<tr>
<td>Furniture and equipment</td>
<td>10</td>
</tr>
<tr>
<td>Computer equipment, software and website</td>
<td>3</td>
</tr>
<tr>
<td>Vehicles</td>
<td>5</td>
</tr>
</tbody>
</table>

Property and equipment are capitalized if the cost, or fair value at date of donation, is $5,000 or more and the useful life is greater than one year. Leasehold improvements are amortized over the life of the property or lease term, whichever is shorter. The cost of equipment and leasehold improvements financed by governmental funding sources is expensed when incurred if the
contributions ing as net assets with donor restrictions. The right of return, are not recognized until the conditions on which revenue are conditioned upon certain performance requirements and the incurrence of allowable qualify expenses. The Organization's federal and state contracts and grants are conditioned upon certain performance requirements and the incurrence of allowable qualifying expenses. The Organization records contributions as net assets with donor restrictions if they are received with donor stipulations that limit their use either through purpose or time restrictions.

The Organization reports gifts of property and equipment as support without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as support with donor restrictions. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

In-kind contributions
Not-for-profit entities are required to record contributed goods and services revenue if those services create or enhance nonfinancial assets or are provided by individuals who possess specialized skills that would typically need to be purchased, if not provided by donation. For the years ended June 30, 2020 and 2019, the Organization recorded contributed goods and services revenue of approximately $32,500 and $116,000, respectively, with an equivalent amount recorded as an expense.
Revenue recognition

Third-party reimbursement - The Organization receives a substantial portion of its revenue for services provided to approved clients from third-party reimbursement agencies; primarily the New York City Department for the Aging ("DFTA") and the New York City Human Resources Administration ("HRA"). The income from these agencies is recognized when expenses are incurred under approved contracts. These contracts are primarily budget based and revenue is determined by allowable expenditures incurred during the specified contract periods. Costs are subject to audits by third-party payers and changes, if any, are recognized in the year that they are known to the Organization.

Program service fees - Program service revenue includes estimated net realizable amounts to be received from third-party payers for services rendered by the Organization. Such revenue for the years ended June 30, 2020 and 2019 is principally related to individuals participating in the Organization's clinic and other programs, who are covered principally by Medicare, Medicaid, and third-party payers.

Housing management fees - The Organization receives management fees from its affiliates which are reported on the combined statements of activities. Eight affiliated housing entities are charged management fees by JHM for various management services. Management fees are recognized when management services are performed.

Grant income - The Organization has an agreement with UJA Federation of New York in which it receives monthly grant funds for services and other programs for older adults.

Functional expenses

The costs of supporting the various programs and other activities of the Organization have been summarized on a functional basis in the combined statement of functional expenses. Costs that can be identified with a specific program or support service are charged directly to that program or support service. Costs common to multiple functions have been allocated among the program services, management and general, and fundraising categories based on time and effort measurements. Management and general expenses include costs not identifiable with any specific program, but which provide for the overall support and direction of the Organization. Fundraising costs are expensed as incurred, even though they may result in contributions received in future years.

Income taxes

JASA Services and JHM were incorporated in the State of New York and are exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code. JASA Services and JHM have both been determined by the Internal Revenue Service ("IRS") not to be "private foundations" within the meaning of Section 509(a) of the Internal Revenue Code. There was no unrelated business income for the year ended June 30, 2020 and 2019; therefore, there is no provision for income taxes in the accompanying combined financial statements.

The Organization does not believe it has taken any material uncertain tax positions and, accordingly, they have not recorded any liability for unrecognized tax benefits. The Organization's federal and state information returns filed prior to fiscal year 2017 are closed. Management continually evaluates expiring statutes of limitations, audits, proposed settlements, changes in the tax law and new authoritative rulings.
Concentrations of credit risk

Financial instruments that potentially subject the Organization to credit risk consist principally of cash and cash equivalents, investments, due from governmental agencies, accounts receivable and contributions receivable. The Organization maintains its cash and cash equivalents in bank deposit accounts and money market accounts, the balances of which, at times, may exceed federally insured limits. Exposure to credit risk is reduced by placing such deposits in high quality financial institutions. Concentration of credit risk with respect to due from governmental agencies, accounts receivable and contributions receivable is limited due to the fact that the receivables are mainly derived from governmental agencies under separate contracts and that contributions receivable are mainly derived from established foundations and have short payment periods. Investments are exposed to various risks. The Organization historically reduces its exposure to these risks by placing a significant portion of its investments in money market accounts. However, due to the level of risk associated with certain of its other investments, it is at least reasonably possible that changes in the value of these investments will occur in the near term and that such changes could materially affect the combined financial statements.

Adoption of new accounting pronouncement

The Organization adopted Accounting Standards Update ("ASU") 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. This standard assists entities in evaluating whether transactions should be accounted for as contributions or exchange transactions and determining whether a contribution is conditional. The Organization has implemented the provisions of ASU 2018-08 applicable to contributions received in the accompanying combined financial statements under a modified prospective basis. Accordingly, there is no effect on net assets in connection with the Organization's implementation of ASU 2018-08.

In June 2020, the FASB issued ASU 2020-05 that provides a limited deferral of Topic 606 (Revenue from Contracts with Customers) and Topic 842 (Leases). In accordance with this ASU, the Organization elected to defer implementation of Topic 606 to its fiscal year ending June 30, 2021.

Reclassifications

Certain prior year numbers have been reclassified to conform to current year presentations.

Subsequent events

The Organization evaluated its June 30, 2020 combined financial statements for subsequent events through January 15, 2021, the date the combined financial statements were available to be issued.

Note 3 - Fair value measurements

Fair value measurements establish a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy are described below:

Level 1: Inputs to the valuation methodology are unadjusted quoted market prices for identical assets in active markets that the Organization has the ability to access.

Level 2: Inputs other than quoted prices include:

- Quoted prices for similar assets or liabilities in active markets;
Jewish Association for Services for the Aged and Affiliate

Notes to Combined Financial Statements
June 30, 2020 and 2019

- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability; and
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full-term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The Organization's holdings in certificates of deposit consist of FDIC insured investments with original maturities greater than 90 days that are carried at their aggregate fair values, determined by quoted market prices, and which can be liquidated daily. The valuation of the above is based on Level 1 inputs within the hierarchy used in measuring fair value.

The fair value of corporate bonds is estimated using recently executed transactions or market price quotations (where observable). The spread data used is for the same maturity as the bond. If the spread data does not reference the issuer, then data that references a comparable issuer is used. When observable price quotations are not available, fair value is determined based on cash flow models with yield curves, bond, or single-name credit default swap spreads and recovery rates based on collateral values as key inputs. Corporate bonds are classified as Level 2 in the fair value hierarchy.

Given the absence of market quotations, alternative investments in non-marketable funds are reported at net asset value ("NAV") as a practical expedient to estimate the fair value of the Organization's interest therein. Their fair values are estimated using information provided to the Organization by the investment managers. Individual investment holdings within the alternative investments may include investments in both non-marketable and market-traded securities. Non-marketable securities may include equity in private companies, real estate, thinly-traded securities, and other investment vehicles. While the investments may indirectly expose the Organization to various financial instruments and varying degrees of risk, the Organization's exposure with respect to each such investment is limited to its carrying amount (fair value) in each investment. The financial statements of the investees are audited annually by nationally recognized firms of independent auditors. The Organization does not directly invest in the underlying securities of the investment funds and, due to certain restrictions on transferability and timing of withdrawals from the limited liability investment companies, the amounts realized upon liquidation could differ from reported values that are based on current conditions.
Below sets forth a table of assets measured at fair value as of June 30, 2020 and 2019:

<table>
<thead>
<tr>
<th></th>
<th>Level 1</th>
<th>Level 2</th>
<th>Level 3</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Money market funds</td>
<td>$546,517</td>
<td></td>
<td></td>
<td>$546,517</td>
</tr>
<tr>
<td>Common stock</td>
<td>4,521</td>
<td></td>
<td></td>
<td>4,521</td>
</tr>
<tr>
<td>Mutual funds</td>
<td>999,052</td>
<td></td>
<td></td>
<td>999,052</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td>$1,550,090</td>
<td></td>
<td></td>
<td>$1,550,090</td>
</tr>
<tr>
<td>Investments measured at NAV (a)</td>
<td></td>
<td></td>
<td></td>
<td>2,539,058</td>
</tr>
<tr>
<td>Total investments</td>
<td></td>
<td></td>
<td></td>
<td>$4,089,148</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Level 1</th>
<th>Level 2</th>
<th>Level 3</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Certificates of deposit</td>
<td>$1,493,029</td>
<td></td>
<td></td>
<td>$1,493,029</td>
</tr>
<tr>
<td>Common stock</td>
<td>2,431</td>
<td></td>
<td></td>
<td>2,431</td>
</tr>
<tr>
<td>Corporate bond</td>
<td></td>
<td>1,000</td>
<td></td>
<td>1,000</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td>$1,495,460</td>
<td>1,000</td>
<td></td>
<td>1,496,460</td>
</tr>
<tr>
<td>Investments measured at NAV (a)</td>
<td></td>
<td></td>
<td></td>
<td>4,147,313</td>
</tr>
<tr>
<td>Total investments</td>
<td></td>
<td></td>
<td></td>
<td>$5,643,773</td>
</tr>
</tbody>
</table>

(a) In accordance with Subtopic 820-10, certain investments that were measured at NAV per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the combined statements of financial position.
The following tables provide additional information about alternative investments measured using NAV as of June 30, 2020 and 2019, respectively:

<table>
<thead>
<tr>
<th>Investments</th>
<th>Fair values as of June 30, 2020</th>
<th>Unfunded commitments</th>
<th>Redemption frequency</th>
<th>Other redemption restrictions</th>
<th>Redemption notice period</th>
</tr>
</thead>
<tbody>
<tr>
<td>Millennium International Ltd.</td>
<td>$2,497,448</td>
<td>None</td>
<td>Annual</td>
<td>Redemptions occur on the anniversary of the initial subscription</td>
<td>90 days</td>
</tr>
<tr>
<td>Other</td>
<td>$41,610</td>
<td>None</td>
<td>None</td>
<td>No redemptions are permitted.</td>
<td>N/A</td>
</tr>
<tr>
<td></td>
<td><strong>$2,539,058</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Investments</th>
<th>Fair values as of June 30, 2019</th>
<th>Unfunded commitments</th>
<th>Redemption frequency</th>
<th>Other redemption restrictions</th>
<th>Redemption notice period</th>
</tr>
</thead>
<tbody>
<tr>
<td>Greenlight Masters Offshore I, Ltd.</td>
<td>$1,679,317</td>
<td>None</td>
<td>Annual</td>
<td>Redemptions occur on the anniversary of the initial subscription</td>
<td>90 days</td>
</tr>
<tr>
<td>Millennium International Ltd.</td>
<td>$2,415,919</td>
<td>None</td>
<td>Annual</td>
<td>No redemptions are permitted.</td>
<td>90 days</td>
</tr>
<tr>
<td>Other</td>
<td>$52,077</td>
<td>None</td>
<td>None</td>
<td>N/A</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>$4,147,313</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Note 4 - Property and equipment, net**

Property and equipment consists of the following as of June 30:

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>$1,495</td>
<td>$1,495</td>
</tr>
<tr>
<td>Leasehold improvements</td>
<td>456,370</td>
<td>456,370</td>
</tr>
<tr>
<td>Furniture and equipment</td>
<td>586,370</td>
<td>586,370</td>
</tr>
<tr>
<td>Computer equipment, software and website</td>
<td>796,083</td>
<td>796,083</td>
</tr>
<tr>
<td>Vehicles</td>
<td>753,287</td>
<td>753,287</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2,593,605</td>
<td>2,593,605</td>
</tr>
<tr>
<td>Less accumulated depreciation and amortization</td>
<td>1,958,505</td>
<td>1,715,648</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total property and equipment, net</td>
<td>$635,100</td>
<td>$877,957</td>
</tr>
</tbody>
</table>

Depreciation and amortization expenses for the years ended June 30, 2020 and 2019 were approximately $243,000 and $248,000, respectively.

**Note 5 - Related party transactions**

The Organization is related to JHM, One Stop Senior Services, and eight housing entities through their sole member, JASA Corporation. The Organization is related to Services for the Aged through common board members. The housing entities operate apartment buildings located in New York City, and are regulated by the United States Department of Housing and Urban Development ("HUD"). Brookdale Village Housing Corporation and Coney Island Site Nine Houses, Inc. are also regulated by the New York State Division of Housing and Community Renewal ("DHCR"). JHM provides management services to the eight housing entities through management agreements approved by HUD and/or DHCR. The Organization provides some services onsite at the housing entities, for which the Organization is reimbursed. JHM recognized housing management fee
income of approximately $1,730,000 and $1,683,000 for the years ended June 30, 2020 and 2019, respectively. Such fees are regulated by HUD or DHCR, as applicable.

The amounts due from affiliates are primarily for unpaid management fees, accounting fees and insurance costs. For the years ended June 30, 2020 and 2019, administrative fees charged to Services for the Aged approximated $1,179,154 and $1,462,000, respectively.

The Organization paid office rent to its affiliate, One Stop Senior Services, in the amounts of approximately $59,000 and $58,000 for the years ended June 30, 2020 and 2019, respectively.

The following is a summary of related party receivables (payables):

<table>
<thead>
<tr>
<th>Due from (to) affiliates</th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Services for the Aged</td>
<td>$38,652</td>
<td>$337,061</td>
</tr>
<tr>
<td>Brighton Beach Housing Development Fund Company, Inc.</td>
<td>219,944</td>
<td>24,489</td>
</tr>
<tr>
<td>Brookdale Village Housing Corporation</td>
<td>37,191</td>
<td>12,993</td>
</tr>
<tr>
<td>Coney Island Site Nine Houses, Inc</td>
<td>30,792</td>
<td>46,051</td>
</tr>
<tr>
<td>Cooper Square Housing Development Fund Corp</td>
<td>-</td>
<td>932</td>
</tr>
<tr>
<td>Cooper Square Senior Housing LP</td>
<td>84,751</td>
<td>91,286</td>
</tr>
<tr>
<td>Israel Senior Citizens Housing Development Fund Corp</td>
<td>700,042</td>
<td>514,728</td>
</tr>
<tr>
<td>JASA Corporation</td>
<td>1,409,109</td>
<td>1,118,769</td>
</tr>
<tr>
<td>Manhattan Beach Housing Development Fund Corp</td>
<td>21,781</td>
<td>26,739</td>
</tr>
<tr>
<td>One Stop Senior Services, Inc.</td>
<td>(21,489)</td>
<td>(21,489)</td>
</tr>
<tr>
<td>Positively Third Street Housing Development Fund Co., Inc.</td>
<td>7,855</td>
<td>63,482</td>
</tr>
<tr>
<td>Seagirt Housing Development Fund Corporation</td>
<td>373,009</td>
<td>212,580</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$2,901,637</td>
<td>$2,427,621</td>
</tr>
</tbody>
</table>

Note 6 - Pension plan

The Organization is a participant in a pension plan that has been characterized for financial accounting purposes as a multi-employer pension plan. The Retirement Plan for Employees of United Jewish Appeal - Federation of Jewish Philanthropies on New York, Inc. and Affiliate Agencies and Institutions (the "Fund"), EIN 51-0172429, is a noncontributory, multi-employer defined benefit plan which covers union employees of the Organization. The risks of participating in multi-employer plans are different from single-employer plans in the following aspects:

- Assets contributed to the multi-employer plan by one employer may be used to provide benefits to employees of other participating employers.
- If a participating employer stops contributing to the multi-employer plan, the unfunded obligations of the plan may be borne by the remaining participating employers.
- If one of the participating employers petitions to stop participating in the multi-employer plan, such employer may be required to pay the plan a withdrawal liability based on the funded status of the plan.
The Fund is designed to provide retirement benefits for its members, including the eligible employees of the Organization. Benefits are calculated utilizing specified percentages within the plan document.

The following table discloses the most recent funded status of the Fund, as of October 1, 2019 (the date of the latest actuarial valuation), inclusive of the fair value of plan assets as of September 30, 2019:

<table>
<thead>
<tr>
<th>Valuation date</th>
<th>EIN and Plan number</th>
<th>Fair value of Plan assets</th>
<th>Actuarial present value of accumulated Plan benefits</th>
<th>Total contributions</th>
<th>Funded status</th>
<th>Zone status</th>
</tr>
</thead>
<tbody>
<tr>
<td>October 1, 2019</td>
<td>51-0172429, 333</td>
<td>$442,226,497</td>
<td>$534,565,835</td>
<td>$37,431,726</td>
<td>83%</td>
<td>Green</td>
</tr>
</tbody>
</table>

As of September 30, 2019, the Fund has a certified green zone status as determined by the Fund’s actuary. The Fund did not utilize any extended amortization provisions that would affect the calculation of its zone status.

JASA is not required to file an annual zone certification under the Pension Protection Act of 2006 and disclosures concerning a financial improvement plan or rehabilitation plan are not applicable. The Plan is at least 83% funded using the most recent financial information as of September 30, 2019, the end of the Plan year.

JASA’s contributions to the Plan for the years ended June 30, 2020 and 2019 were approximately $1,324,000 and $1,359,000, respectively. These contributions represent approximately 3.5% and 4.6% of the total contributions for each of those years.

In addition, the Organization sponsors a defined contribution plan, under IRC 403(b), of which all employees are eligible to participate. Employees may defer a portion of their salaries up to the annual amount limited by the Internal Revenue Service. The Organization does not provide a matching contribution to this plan.

**Note 7 - Loan payable**

JASA’s landlord has provided an interest-free facilities improvement loan for a maximum amount of $350,000. As of June 30, 2020, and 2019, the loan has a balance of $140,000 and $210,000, respectively, to the landlord. The loan will be repaid in equal monthly installments over a period of five years which started on July 1, 2017.

**Note 8 - Commitments and contingencies**

**Government funding**

The Organization receives a substantial amount of its operating support from federal, state and local governments. Any significant reduction in the level of this support could have an effect on the programs the Organization provides. Approximately 96% of the government revenue is earned through contracts with the City of New York (which includes federal and state pass-through awards). These contractual agreements are on a reimbursement basis, which requires performance of certain services by the Organization before revenue can be recognized.

Pursuant to the contractual agreements with the governmental funding sources, governmental agencies have the right to examine the books and records of the Organization involving
transactions related to these contracts. In the opinion of management, disallowances, if any, would not be material to the Organization's financial position.

**Operating leases**
The Organization leases office space under several operating leases expiring through September 2032. Aggregate minimum rent under operating leases are approximately as follows:

<table>
<thead>
<tr>
<th>Years ending June 30:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>$3,317,000</td>
</tr>
<tr>
<td>2022</td>
<td>1,971,000</td>
</tr>
<tr>
<td>2023</td>
<td>1,976,000</td>
</tr>
<tr>
<td>2024</td>
<td>1,932,000</td>
</tr>
<tr>
<td>2025</td>
<td>1,944,000</td>
</tr>
<tr>
<td>Thereafter</td>
<td>13,832,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$24,972,000</strong></td>
</tr>
</tbody>
</table>

Rent expense was approximately $3,121,000 and $2,822,000 for the years ended June 30, 2020 and 2019, respectively.

**Litigation**
The Organization is a defendant in various legal actions in the normal course of its operations. Although the final outcome of such actions cannot currently be determined, the Organization's management believes that the eventual liability to the Organization, if any, will be immaterial.

**Note 9 - Endowment funds**

**Interpretation of relevant law**
The New York Prudent Management of Institutional Funds Act ("NYPMIFA") was enacted in September 2010. The Organization has interpreted NYPMIFA as requiring the preservation of the original gift, as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as permanently restricted net assets: (a) the original value of the gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in net assets with donor restrictions perpetual in nature is classified as net assets with program restrictions until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by NYPMIFA. In accordance with NYPMIFA, the Board of Trustees considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purpose of the Organization and the donor-restricted endowment fund
- General economic conditions
- The possible effects of inflation and deflation
Jewish Association for Services for the Aged and Affiliate

Notes to Combined Financial Statements
June 30, 2020 and 2019

- The expected total return from income and the appreciation of investments
- Other resources of the Organization
- The investment policies of the Organization
- Where appropriate, alternatives to spending from donor-restricted endowment funds and the possible effects on the Organization

Spending policy, return objectives and risk parameters
The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, as approved by the Investment Committee, the endowment assets are invested in a manner that is intended to provide, in priority order: 1) safety of principal, 2) liquidity for operating needs, 3) diversification of risk, and 4) maximization of yield.

Strategies employed for achieving objectives
To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy designed to provide a reasonable level of annual distributions to general operating funds and to provide for the long-term preservation of its endowment funds.

The investment strategy of the Organization is based on a disciplined, consistent and diversified approach utilizing multiple asset classes and multiple managers, as appropriate. The intent is to accommodate and consider diverse strategies deemed reasonable and prudent.

Invested assets are managed in a socially responsible manner with the goal of protecting principal while generating income appropriate to conservative investment strategy with strict fiscal principles.

Changes in endowment net assets for the year ended June 30, 2020 are as follows:

<table>
<thead>
<tr>
<th>With donor restrictions</th>
<th>Program restrictions</th>
<th>Perpetual in nature</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Endowment net assets, beginning of year</td>
<td>$</td>
<td>$ 1,223,989</td>
<td>$ 1,223,989</td>
</tr>
<tr>
<td>Realized and unrealized investment income</td>
<td>39,696</td>
<td>188</td>
<td>39,884</td>
</tr>
<tr>
<td>Appropriation of endowment assets for</td>
<td>(39,696)</td>
<td>(7,783)</td>
<td>(47,479)</td>
</tr>
<tr>
<td>expenditures and other costs</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$</td>
<td>$ 1,216,394</td>
<td>$ 1,216,394</td>
</tr>
</tbody>
</table>
Jewish Association for Services for the Aged and Affiliate

Notes to Combined Financial Statements
June 30, 2020 and 2019

Changes in endowment net assets for the year ended June 30, 2019 are as follows:

<table>
<thead>
<tr>
<th></th>
<th>Program restrictions</th>
<th>Perpetual in nature</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Endowment net assets, beginning of year</td>
<td>$ -</td>
<td>$ 1,223,642</td>
<td>$ 1,223,642</td>
</tr>
<tr>
<td>Realized and unrealized investment income</td>
<td>10,374</td>
<td>347</td>
<td>10,721</td>
</tr>
<tr>
<td>Appropriation of endowment assets for expenditures and other costs</td>
<td>(10,374)</td>
<td>-</td>
<td>(10,374)</td>
</tr>
<tr>
<td></td>
<td>$ -</td>
<td>$ 1,223,989</td>
<td>$ 1,223,989</td>
</tr>
</tbody>
</table>

Note 10 - Net assets

Without donor restrictions

Net assets without donor restrictions are broken out into two categories which are undesignated and board designated - operating reserve. The undesignated funds are fully available to the Organization without any restrictions or permissions from the Board of Trustees. Included in that amount, is a working capital fund set aside to supplement cash flow needs due to funder reimbursement timing issues. Once the reimbursement receivables are paid, the money is replenished back to the working capital fund. The working capital fund does not require any board approvals to use. The board designated - operating reserve fund requires finance committee approval prior to accessing funds but are not restricted in any way for use or specific programs.

With donor restrictions

Net assets with donor restrictions are available for use in future periods to offset expenses and are available by program service and program as restricted by the respective donors as follows as of June 30:

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>COVID-19</td>
<td>$ 214,236</td>
<td>$ -</td>
</tr>
<tr>
<td>Sundays at JASA</td>
<td>48,140</td>
<td>25,183</td>
</tr>
<tr>
<td>Client financial assistance</td>
<td>8,810</td>
<td>97,616</td>
</tr>
<tr>
<td>Elder abuse and legal assistance</td>
<td>148,750</td>
<td>66,537</td>
</tr>
<tr>
<td>Community health</td>
<td>55,719</td>
<td>61,504</td>
</tr>
<tr>
<td>Home delivered meals</td>
<td>10,000</td>
<td>-</td>
</tr>
<tr>
<td>Senior centers</td>
<td>27,156</td>
<td>16,492</td>
</tr>
<tr>
<td>Time restricted</td>
<td>512,500</td>
<td>1,025,000</td>
</tr>
<tr>
<td>Others</td>
<td>163,205</td>
<td>111,898</td>
</tr>
<tr>
<td></td>
<td>1,188,516</td>
<td>1,404,230</td>
</tr>
<tr>
<td>Endowment Fund</td>
<td>1,216,394</td>
<td>1,223,989</td>
</tr>
<tr>
<td></td>
<td>$ 2,404,910</td>
<td>$ 2,628,219</td>
</tr>
</tbody>
</table>

21
Jewish Association for Services for the Aged and Affiliate

Notes to Combined Financial Statements
June 30, 2020 and 2019

Net assets with donor restrictions were released from donor restrictions by incurring expenses satisfying the restricted purposes or by the passage of time. The net assets released from restrictions for the years ended June 30, 2020 and 2019, by program service and program, were as follows:

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>COVID-19</td>
<td>$ 347,914</td>
<td></td>
</tr>
<tr>
<td>Client financial assistance</td>
<td>3,000</td>
<td>60,255</td>
</tr>
<tr>
<td>Elder abuse and legal assistance</td>
<td>127,787</td>
<td>205,765</td>
</tr>
<tr>
<td>Community health</td>
<td>185,296</td>
<td>79,823</td>
</tr>
<tr>
<td>Home delivered meals</td>
<td>-</td>
<td>206,000</td>
</tr>
<tr>
<td>Senior centers</td>
<td>773</td>
<td>42,948</td>
</tr>
<tr>
<td>Time restricted</td>
<td>525,000</td>
<td>62,500</td>
</tr>
<tr>
<td>Others</td>
<td>80,035</td>
<td>478,422</td>
</tr>
<tr>
<td></td>
<td>$ 1,269,805</td>
<td>$ 1,135,713</td>
</tr>
</tbody>
</table>

Note 11 - Collective bargaining agreement

Substantially all of the Organization's non-management employees are covered by a collective bargaining agreement. The agreement with New York’s Community and Social Agency Employees Union District Council 1707 ("DC 1707") was effective through June 30, 2018. In July 2019, the Organization signed a memorandum of understanding with DC 1707 to extend the collective bargaining agreement to June 30, 2021.

Note 12 - Availability and liquidity

As of June 30, 2020 and 2019, the following represents the Organization’s liquidity resources and financial assets available within one year for general expenditures, such as operating expenses:

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial assets, at year end</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$ 8,263,031</td>
<td>$ 3,273,057</td>
</tr>
<tr>
<td>Investments</td>
<td>$ 4,089,148</td>
<td>$ 5,643,773</td>
</tr>
<tr>
<td>Due from governmental agencies</td>
<td>$ 2,709,598</td>
<td>$ 2,854,808</td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>$ 4,601,487</td>
<td>$ 3,504,581</td>
</tr>
<tr>
<td>Due from affiliates</td>
<td>$ 2,901,637</td>
<td>$ 2,427,621</td>
</tr>
<tr>
<td>Total financial assets</td>
<td>$22,564,901</td>
<td>$17,703,840</td>
</tr>
<tr>
<td>Less amounts not available to be used within one year</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investments in limited liability investment companies</td>
<td>$2,539,058</td>
<td>$4,147,313</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>$ 250,000</td>
<td>$ 500,000</td>
</tr>
<tr>
<td>Net assets with donor restrictions</td>
<td>$ 2,404,910</td>
<td>$ 2,628,219</td>
</tr>
<tr>
<td>Financial assets available to meet general expenditures over the next twelve months</td>
<td>$17,370,933</td>
<td>$ 10,428,308</td>
</tr>
</tbody>
</table>
As part of its liquidity plan, the Organization holds approximately $3,974,000 in a money market account for working capital needs. In addition, excess cash is invested in short-term investments, including money market accounts. If the need arises, the Organization is also able to liquidate these investments quickly and without incurring significant fees.

The board-designated operating reserve in the amount of $2,936,807 can be appropriated for general expenditure, if necessary, by approval of the Board.

Note 13 - Risks and uncertainties

In early 2020, an outbreak of a novel strain of coronavirus ("COVID-19") emerged globally. As a result, events have occurred, including mandates from federal, state and local authorities, leading to an overall decline in economic activity and a loss of revenue and other material adverse effects to the Organization’s financial position, results of operations, and cash flows. The Organization is not able to estimate the length or severity of this outbreak and the related financial impact. Management plans to adjust its operations accordingly including cost saving measures and a reduction in capital expenditures. If the length of the outbreak and related effects on the Organization’s operations continues for an extended period of time, the Organization may seek alternative measures to finance its operations.